



# MISSOURI VETERANS COMMISSION

**1st Quarter Commission Meeting**

**February 2, 2026**

**10:00 AM**

**Harry S Truman State Office Building**

**301 West High Street**

**Jefferson City, MO 65102**

For a copy of this presentation:

[mvc.dps.mo.gov/about/](http://mvc.dps.mo.gov/about/)

# AGENDA

- CALL TO ORDER
  - Pledge of Allegiance
  - Roll Call
  - Chair Opening Comments
  - Recognition:
    - DPS Team Member of the Month: Latisha Koetting, Warrensburg Veterans Home
- APPROVAL OF MINUTES
  - Open Meeting Minutes from August 11, 2025, 2nd Quarter Commission Meeting
  - Closed Meeting Minutes: NA
  - Meeting Minutes from January 5, 2026, Special Closed Commission Meeting
- COMMISSION UPDATES
  - Guest Speaker
    - Tianna Brooks: Communication Director, Missouri State Treasurer's Office
      - MO ABLE
    - Susan Roemer, Executive Director
      - Independent Living Resource Center
    - Judy M. Carney: St. James Veterans Home
      - Helicopter project
  - Executive Director
    - General Counsel
    - Facilities
    - Human Resources
    - Veteran Suicide Prevention
    - Cemeteries
    - Veterans Service Program
    - Homes Program
    - Budget and Finance
- LEGISLATIVE UPDATE
- AGENCY PARTNER REPORTS
  - United States Department of Veterans Affairs
  - Veterans Affairs Hospital Directors
  - Military Preparedness and Enhancement Commission (MMPEC)
  - Missouri Association of Veterans Organizations (MAVO)
- CHAIR COMMENTS AND ANNOUNCEMENTS
- 2026 Commission Meeting Dates
  - 2nd Quarter Meeting: April 20, 2026
  - 3rd Quarter Meeting: August 17, 2026
  - 4th Quarter Meeting: November 23, 2026
- VOTE TO GO INTO CLOSED SESSION
- VOTE TO RETURN TO OPEN SESSION
- ADJOURNMENT



# CALL TO ORDER

- Pledge of Allegiance
- Roll Call
- Chair Opening Comments
- Recognition:
  - DPS Team Member of the Month: Latisha Koetting, Warrensburg Veterans Home



**Mission:** MVC is "Always on Mission" to serve Veterans as the first choice in skilled nursing care; best choice in securing benefits; and proven choice in a dignified resting place.

**Vision:** To provide high quality, compassionate care for Veterans; seamlessly integrated with the Veteran community; emphasizing a culture of transparency and excellence.

## **Core Values**

- Integrity first
- Service before self
- Excellence in all we do

**Intent:** To provide the very best care and services for Veterans while being a good steward of taxpayer dollars through a deliberately developed workforce.



# MISSOURI VETERANS COMMISSION



## Missouri Veterans Commission Strategic Management Priorities

FY2026 Version 1.0



### Making a Safer Missouri

#### We are going to improve communication inside and out.

- Utilize constructive feedback from team members and stakeholders through survey tools to help identify methods to improve the organization at all levels.
- Build upon our public relations campaign using traditional media with an emphasis on social media to ensure Veterans, their families and survivors obtain benefits they have earned.
- Improve suicide awareness by working closely with stakeholder agencies, the legislature, and the Veteran community to provide information on available resources for the prevention of Veteran suicide.

#### We are going to improve our team.

- Attract and retain excellent compassionate team members through the engagement of current staff into the recruiting, onboarding and training process.
- Develop and educate staff at all levels to ensure their growth as team members, equipping them for future success.
- Interface with data sources and for data cleaning, feature engineering, and predictive modeling. Utilize Tableau for model deployment and dashboard creation.

#### We are going to improve how we work with our stakeholders.

- Expand upon collaborative efforts with other state and local agencies aimed at increasing Veteran outreach and awareness of federal, state and local benefits.
- Reinforce relationships with stakeholders through increased and regular engagement and collaboration to enhance MVC's service to Missouri's Veteran community.
- Work with stakeholders to identify and secure new funding streams to provide MVC the fiscal stability to compensate staff at or above market value.

# APPROVAL OF MINUTES

- Open Meeting Minutes from October 27, 2025, 4th Quarter Commission Meeting
- Closed Meeting Minutes from October 27, 2025: NA
  
- Open Meeting Minutes from January 5, 2026, Special Closed Commission Meeting
- Closed Meeting Minutes from January 5, 2026, Special Closed Commission Meeting



# COMMISSION UPDATES



**Tianna Brooks**  
**Communication Director**  
**Missouri State Treasurer's Office**  
**MO ABLE**



**Susan E. Roemer**  
**Executive Director**  
**Independent Living Resource Center**



**Judy M. Carney**  
**St. James Veterans Home**  
**Helicopter project**



# EXECUTIVE DIRECTOR



# LEGAL



- Clinics Held This Quarter:

- St. Louis, 11/14/25
- St. Louis, 11/18/25
- Columbia, 11/24/25
- Mount Vernon, 12/5/25
- Moberly, 12/17/25
- Columbia, 12/29/25
- Springfield, 1/8/26
- Kansas City, 1/13/26
- Columbia, 1/26/26

- Future Clinics Scheduled for:

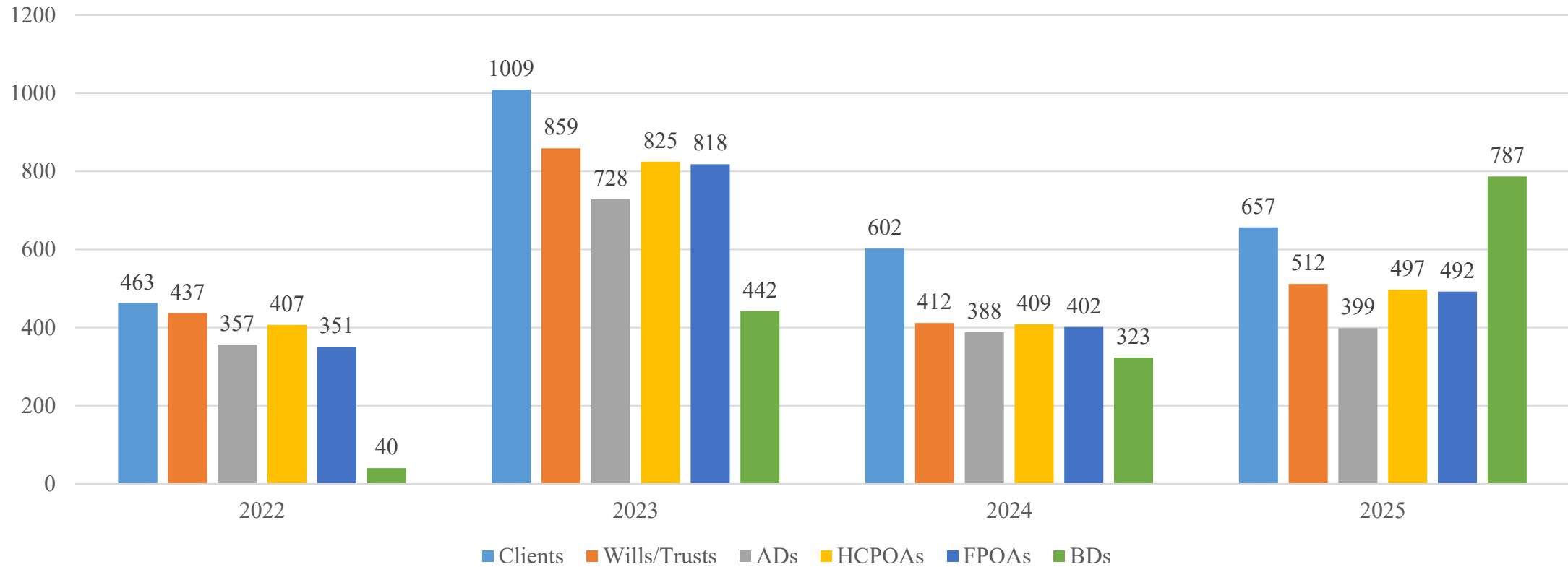
- Columbia, 2/23/26
- Columbia, 3/30/26
- Arnold, 4/2/26
- St. Louis, 4/23/26
- Columbia, 4/27/26



- 2,759 Clients Served
- 10,003 Documents Drafted
  - 2,243 Wills/Trusts
  - 1,882 Advanced Directives
  - 2,159 Healthcare POAs
  - 2,087 Financial POAs
  - 1,632 Beneficiary Deeds
- Estimated Cost Savings to Veterans: \$5,001,500.00



## Yearly Output, Clients & By Document



# FACILITIES



## In Progress Construction Projects

- St. Louis Veterans Home Renovation
  - A Unit construction awarded to Aspire Construction Services 9/30/25
    - Completion date 9/11/26
  - C Unit construction is pending design
  - Project remains over budget
- COVID19 – VA Construction Grant
  - Mexico flooring is completed.
  - HVAC Improvement for Isolation and Quarantine areas in Cape Girardeau, St Louis, Mt Vernon, Warrensburg, St James, and Cameron are in construction.
  - Wi-Fi upgrades at St James, Mexico and St Louis are in construction
  - Access Control upgrades in Mt Vernon and Cameron are completed. Mexico and Warrensburg are in construction. Cape Girardeau and St James are pending construction
  - COVID19 grant projects must be completed by 9/17/26
- Cape Facility Renovation FAI 29-043, U180501
  - Awarded Brockmiller Construction 8/25/25
  - Completion date 2/22/27



- St James Facility Improvements
  - Renovation Project FAI 29-044, U150301 exceeded designer estimated cost, MVC rejected bid
  - New projects to be completed with existing funding
    - New pavilion construction
    - Replace roofing, flooring, and painting
    - Replace fire alarm system
    - Install addition surveillance cameras to existing system
- Higginsville Cemetery FAI 22-016, U240601
  - In project closeout phase
  - Substantially completed 12/19/25

## Springfield Cemetery FAI 22-17, U241901

- Columbarium Wall Expansion
- VA grant opportunity accepted by MVC, grant award possible in 9/26
- Pending FMDC design selection/award



# HUMAN RESOURCES

## RECRUITMENT INITIATIVES

### **Recruitment Campaign Ended**

Investment: \$100,000

Timeframe: January 1, 2025 – December 31, 2025

Focus: Cameron, Mt. Vernon, St. James, and Warrensburg CNA, LPN, RN, and Trainees

Desired Outcome: Fill vacancies with qualified candidates, build on culture momentum

### **New Recruitment Campaign**

Investment: \$273,000

Timeframe: January 1, 2026 – December 31, 2026

Focus: All 7 Homes

Desired Outcome: Create awareness and increase applications from qualified candidates to assist MVC with filling 80% of CNAs and 90% Licensed Nurse vacancies

Strategy: Paid Search, Facebook, Instagram, Connected TV, Programmatic Audio, Indeed



## RECRUITMENT CAMPAIGN

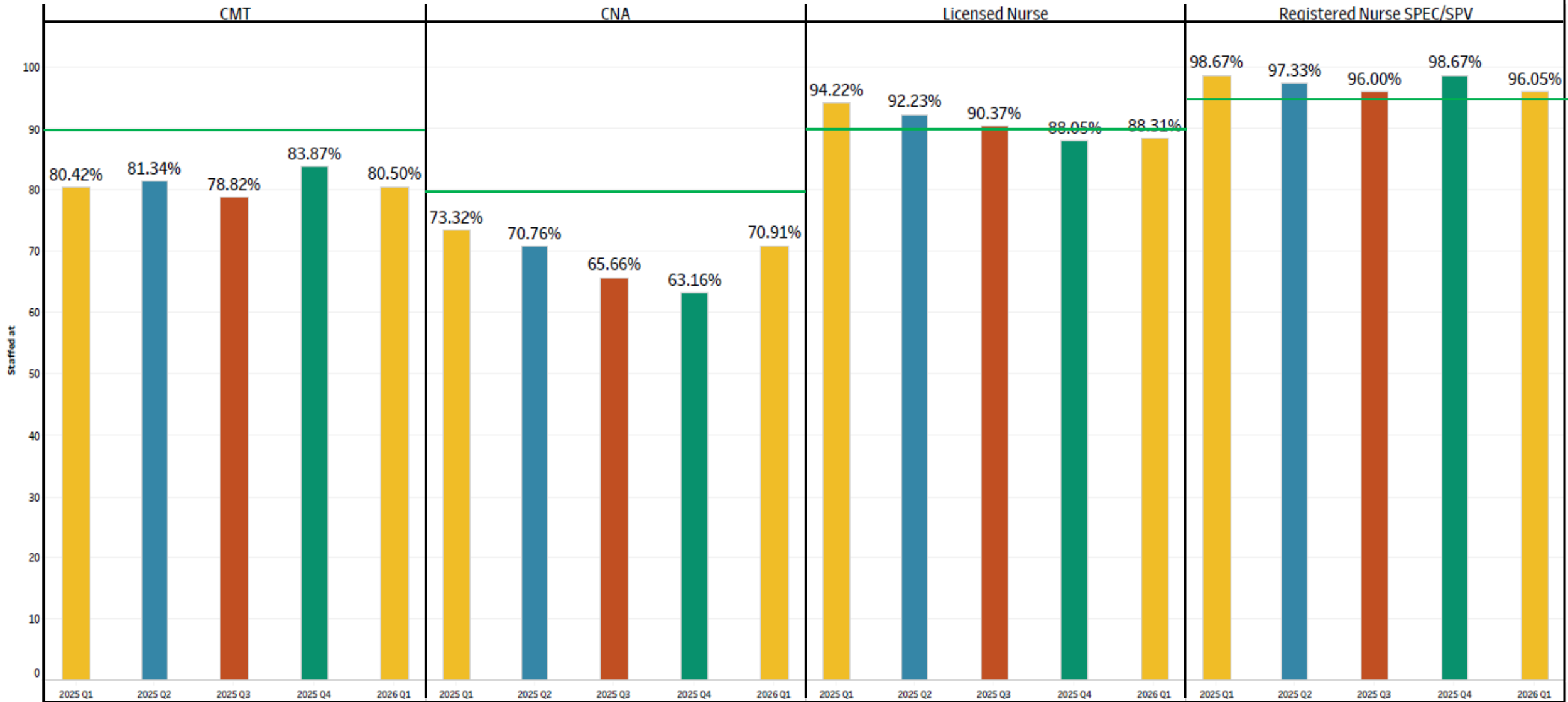


**Not just a job.  
A place where purpose lives.**



# HUMAN RESOURCES

Team Member Fill Rates



**VETERANS SUICIDE  
PREVENTION & WOMEN VETERANS  
PROGRAM**

# VETERANS SUICIDE PREVENTION & WOMEN VETERANS PROGRAM

- SUICIDE PREVENTION

- Rural and mid-metro Left of Boom radio campaign
- Statewide peer navigation network development underway
- Military cultural competency training for team members is drafted
- Development of annual LEFT OF BOOM report on schedule
- Assumed duties of co-lead for MO Governor's Challenge team effective 1/20/2026

- WOMEN VETERANS

- Statewide promotion of Military Women's Memorial registration
- Coordination with other states' Women Veterans programs



# VETERANS CEMETERIES PROGRAM

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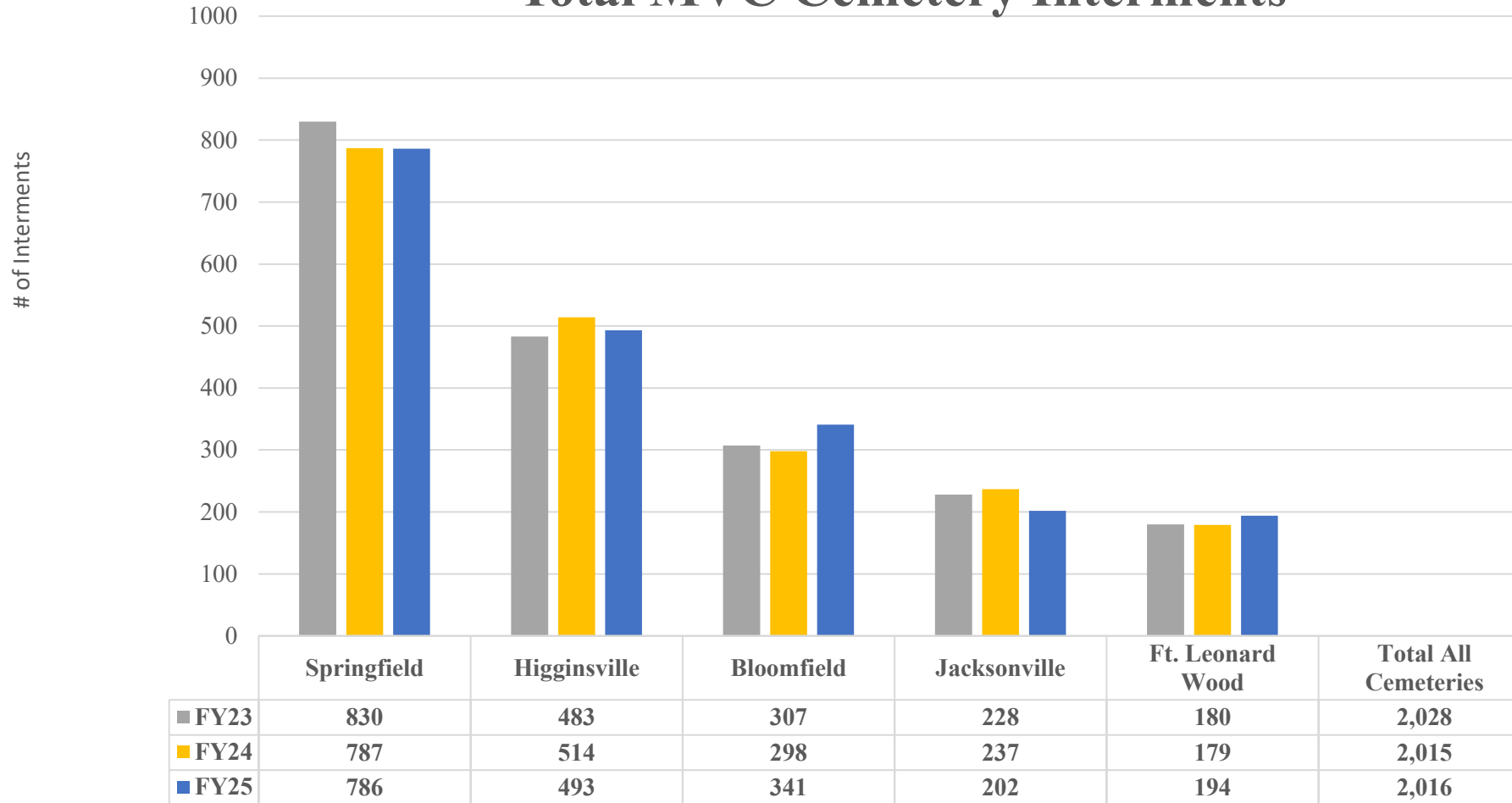
## RECENT EVENTS:

- Wreaths Across America  
• Attendance 2,100  
• Wreaths Set 17,100
- Bloomfield Land Acquisition/Transfer (23.12 Acres) Jan 16, 2026
- FUTURE PROJECTS:
  - Higginsville Concrete Road Surface Replacement Funded – Scheduling TBA
  - Springfield Columbarium Wall Funded – Scheduling TBA
- UPCOMING EVENTS:
  - Ft Wood Peer Review Feb 4-5, 2026
  - Higginsville Peer Review Feb 23-24, 2026
  - Ft Wood NCA Compliance Review Mar 30-Apr 1, 2026
  - Higginsville NCA Compliance Review Apr 28-30, 2026
  - Bloomfield NCA Compliance Review Sep 15-16, 2026
  - Springfield NCA Operational Excellence Award Presentation - TBA



# VETERANS CEMETERIES PROGRAM

## Total MVC Cemetery Interments



**Total  
Interments  
YTD  
FY26**

**1101**

Interments by Fiscal Year and Cemetery



# VETERANS CEMETERIES PROGRAM

## Missouri State Customer Satisfaction Report (August 2025)

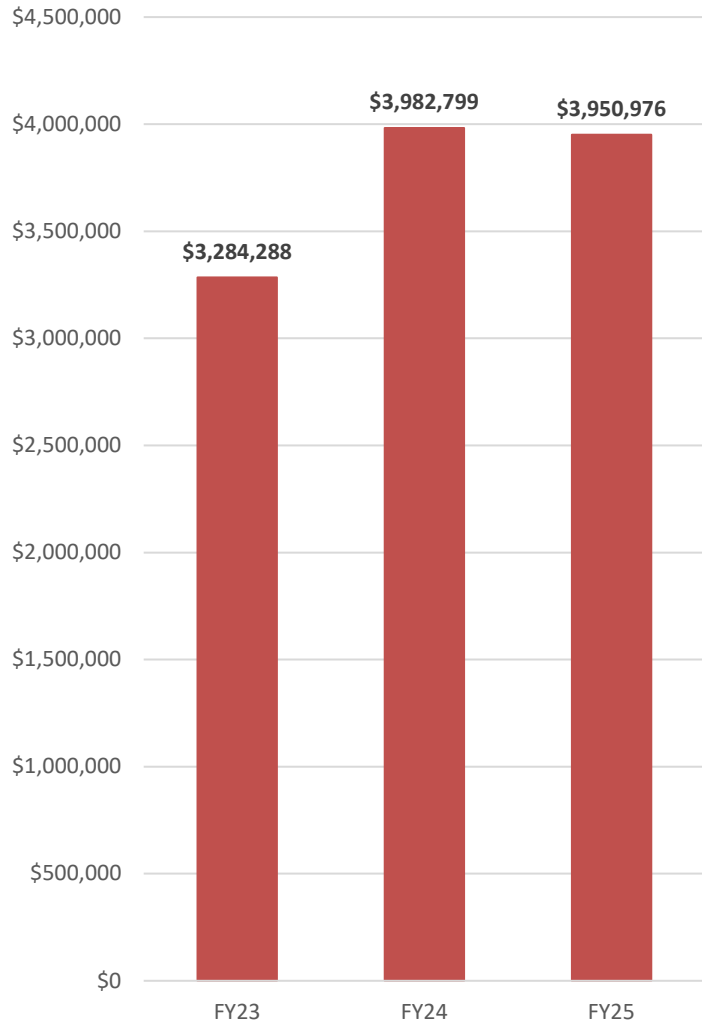
<u>Key Performance Indicators</u>	<u>Target/Min</u>	<u>Score MVC</u>	<u>Average States</u>	<u>Average NCA</u>	<u>MVC vs. States/NCA</u>
Quality of service	99% / 90%	98.19%	96.15%	96.86%	+2.04/+1.33
Cemetery appearance	99% / 94%	99.40%	98.54%	99.12%	+ .86/+ .28
Gravesite appearance is excellent	96% / 91%	97.35%	96.46%	97.25%	+ .89/+ .10
Committal shelter clean/free of hazards	98% / 93%	98.83%	96.75%	97.98%	+2.08/+ .85
Upkeep is excellent	98% / 93%	98.56%	96.99%	97.71%	+1.57/+ .85



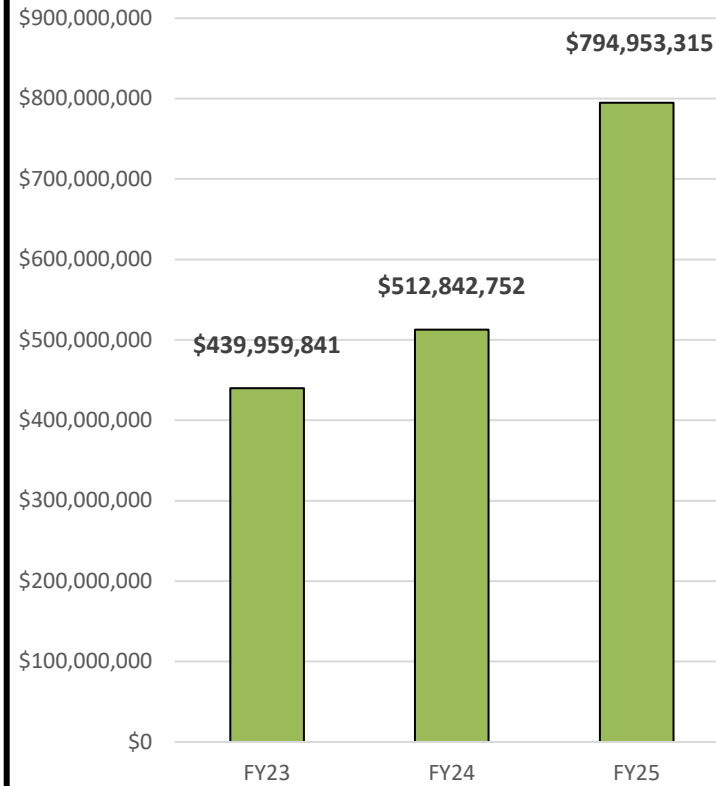
# VETERANS SERVICE PROGRAM

# VETERANS SERVICE PROGRAM UPDATE

Direct Cost for MVC VSO Program



Benefits Awarded to Veterans by MVC Service Officers in Current and all Previous Fiscal Years Combined



## Return on Investment Ratio:

FY23 - \$134 : \$1

FY24 - \$129 : \$1

FY25 - \$198 : \$1

## Cash Benefits Received to Direct Cost for MVC Veterans Service Program

### Reported benefits awarded include:

- Compensation
- Pension
- Survivor Pension
- Death and Indemnity Compensation



# VETERANS SERVICE PROGRAM UPDATE

## Missouri Veteran Population (2023)

47.5%

Missouri Veterans  
Age 65 and Over

392,041

-1.6% from 2021

29.9%

Receiving Compensation  
/Pension  
3% Increase from 2021

3,087 : 1

Ratio of Veteran to VSO

49.86%

Enrolled in VA Healthcare  
.42% Increase from 2021

127









VSO's in Missouri according to the  
VA Office of General Counsel  
database (April 2025)

15<sup>TH</sup>

IN THE NATION FOR  
VETERANS  
POPULATION



# VETERANS SERVICE PROGRAM UPDATE

								
	Texas	Arizona	Tennessee	Missouri	S. Carolina	Indiana	Colorado	Guam
Ranking by State (Veteran Population)	<b>#1</b>	<b>#13</b>	<b>#14</b>	<b>#15</b>	<b>#16</b>	<b>#17</b>	<b>#18</b>	<b>#53</b>
Vet Population	1,534,356	495,038	440,791	392,041	386,240	380,161	369,318	12,543
Comp & Pen (Annual)	\$16,674,964,717.00	\$3,500,626,917.00	\$4,012,869,228.00	\$2,785,352,924.00	\$3,897,092,891.00	\$2,185,707,240.00	\$2,959,105,514.00	\$117,266,625.00
Total receiving Compensation/ Pension	602,649	145,047	155,280	117,114	140,597	107,873	128,496	4,179
% of Veterans receiving Compensation/Pension	39.3%	29.3%	35.2%	29.9%	36.4%	28.4%	34.8%	33.3%
% of Veterans enrolled in VHA	54.13%	49.63%	51.48%	49.86%	53.16%	46.60%	48.71%	47.61%
Accredited VSO according to VA OGC - 12 April 2025	571	106	279	127	196	236	156	7
Ratio of Veteran to VSO (National average 2,668)	2,687:1	4,670:1	1,580:1	3,087:1	1,971:1	1,611:1	2,367:1	1,792:1

Source: NCVAS

National Average VHA Enrollment: 50.59%

National Average Veteran Population receiving Compensation/Pension: 30.3%

National Average Veteran to VSO Ratio: 2,668:1



## 2026 Annual VSP Training Conference

University Plaza Hotel and  
Convention Center  
333 S John Q Hammons Pkwy  
Springfield, MO 65806



21 - 24 April 2026



# VETERANS HOMES PROGRAM

# VETERANS HOME PROGRAM



## CUSTOMER SATISFACTION MISSOURI VETERANS HOME AVERAGE

## MISSOURI VETERANS HOME December 2025

## RESIDENT SATISFACTION RATE

percentage that rated  
Recommend to Others as a 4 or 5.

# 100.0%

78.0% National Average

## RESPONSIBLE PARTY SATISFACTION RATE

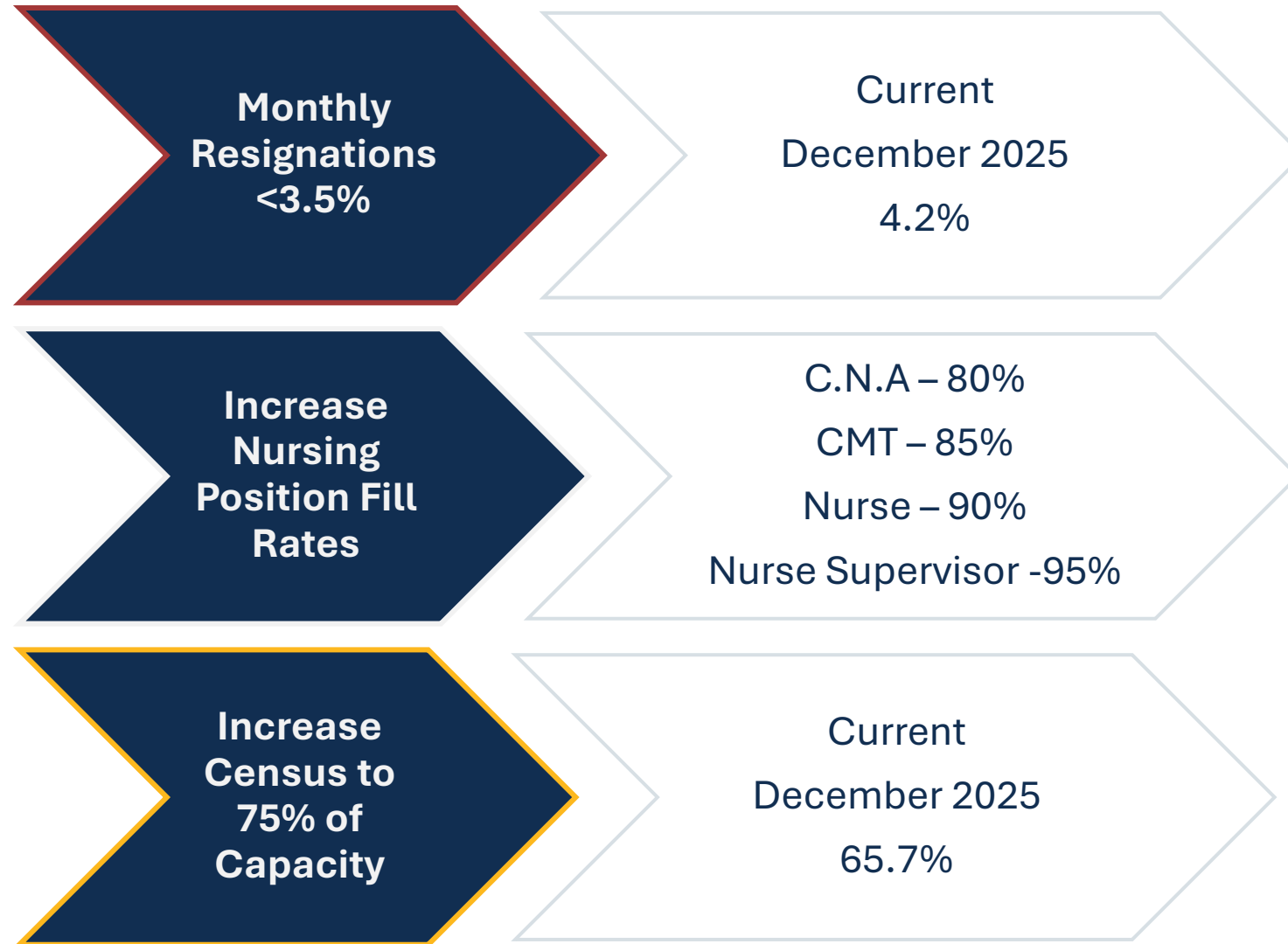
percentage that rated  
Recommend to Others as a 4 or 5.

# 98.2%

83.6% National Average



# VETERANS HOME PROGRAM



## HOW TO GET THERE

- Target deadline December 31, 2026
  - Barrier: Active construction/renovation projects in Cape, Cameron, St. Louis and Mt. Vernon
  - Cameron and Mt. Vernon projects expected to finish June 2026
- Retention workgroup was created
  - Includes a retention manager in each home
- Staff Climate Survey Drafted
  - First Home - February
- Conducted Staff Interviews -Retention Activity Ideas
  - Idea sharing amongst the workgroup
  - Putting ideas into practice
- Monthly Tracking/Follow Up from Homes Team

## CONTINUED PRACTICES

- Staff Exit Interviews
- New Staff Check In's – 30 days post orientation
- Monthly Engage Meetings
- Recruitment Campaign
- Statewide Workforce Engagement Surveys (Twice Yearly)
- Onboarding/Mentoring New Staff



## VETERANS HOME PROGRAM GENERAL UPDATES

- Electronic Health Record Implementation
  - Design/Build underway
  - 1<sup>st</sup> Go Live (CG & MTV) – July 2026
  - 2<sup>nd</sup> Go Live (CM, MX, STJ, STL, WARR) – September 2026
  - Project Completion – 25%
- Specialty Pharmacy Contract
  - With OA for bids
- Skilled Therapy
  - Awaiting award for new contract
- Mobile Radiology & Labs
  - Draft process with MVC



# VETERANS HOME PROGRAM

## Clinical Quality Measures

		Cameron 200 Beds		Cape Girardeau 150 Beds		Mexico 150 Beds		Mt. Vernon 200 Beds		St. James 150 Beds		St. Louis 188 Beds		Warrensburg 200 Beds	
Previous Quarter: October 1, 2025 Current Quarter: December 31, 2025		Previous Quarter	Current Quarter	Previous Quarter	Current Quarter	Previous Quarter	Current Quarter	Previous Quarter	Current Quarter	Previous Quarter	Current Quarter	Previous Quarter	Current Quarter	Previous Quarter	Current Quarter
1	<b>Falls w/Major Injury</b>	1.25%	0.50%	0.48%	1.10%	1.50%	0.55%	0.95%	1.22%	0.00%	0.73%	0.67%	0.34%	1.97%	1.63%
2	<b>Pressure Ulcers</b>	0.25%	1.54%	5.10%	2.19%	0.52%	0.55%	0.19%	0.73%	3.03%	2.54%	11.1%	7.85%	0.84%	2.28%
3	<b>Antipsychotic Use</b>	24%	25.9%	26.10%	28.00%	27%	29.8%	28.60%	25.70%	30%	31.9%	16.30%	19.0%	19.0%	18.30%

## Staffing Measures

		Cameron 200 Beds		Cape Girardeau 150 Beds		Mexico 150 Beds		Mt. Vernon 200 Beds		St. James 150 Beds		St. Louis 188 Beds		Warrensburg 200 Beds	
Previous Quarter: October 1, 2025 Current Quarter: December 31, 2025		Previous Quarter	Current Quarter	Previous Quarter	Current Quarter	Previous Quarter	Current Quarter	Previous Quarter	Current Quarter	Previous Quarter	Current Quarter	Previous Quarter	Current Quarter	Previous Quarter	Current Quarter
1	<b>Medical Director</b>	0	0	0	0	0	0	0	0	0	0	0	0	0	0
2	<b>Administrator</b>	0	0	0	0	0	0	0	0	0	0	0	0	0	0
3	<b>Licensed Nurse</b>	2	5	1	2	0	1	5	5	4.5	5	2	1	1.5	1.5
4	<b>C.N.A.</b>	53	54	28	19	26.5	17	57	41	38	34	8	5	55.5	42



# BUDGET AND FINANCE



## BUDGET TIMELINE

- January – July 2025 – Begin preparing the budgetary needs for FY27
  - July 2025 – Present FY26 Supplemental and FY27 requests to DPS Director’s Office
  - July – October 2025 – Gather details and fine tune budgetary requests
  - October 1, 2025 – All department requests submitted into the budget systems
  - Early October 2025 – Present FY26 Supplemental and FY27 requests to OA Budget and Planning
  - October – December 2025 – Gather details and respond to queries for OA Budget and Planning and DPS
  - December 2025 – Prefile of legislation begins
  - January 2026 – Governor’s Recommendations released (typically released immediately following the State of the State)
  - **January 2026 – May 2026** – Regular Session of the General Assembly
  - **February (estimate)** – Budget presentations to the House Budget Committee and Senate Appropriations Committee
- 
- **March 2026 (week TBD)** – Legislative Spring Break – ideally House markups of budget are complete, and Senate is ready to begin
  - **May 2026** – Appropriations bills must be Truly Agreed and Finally Passed
  - **June 30, 2026** – Appropriations bills must be signed/line item vetoed by Governor
  - **September 2026** – Veto Session



# BUDGET AND FINANCE

FY26 SUPPLEMENTAL							
			Department Request		Governor's Recommendation		
Dept Priority	Supplemental Department Request - FY26		Total	FTE	Total	FTE	Notes from Gov Rec
1	ITSD-MVC	Electronic Health Record System (EHR)	\$ 2,029,630	-	\$ 2,029,630	-	No Change
Gov	DPS-MVC	Adult Use Marijuana Transfer	\$ -	-	\$ 2,743,076	-	Gov NDI
<b>TOTAL FY26 SUPPLEMENTAL REQUEST</b>			<b>\$ 2,029,630</b>	<b>-</b>	<b>\$ 4,772,706</b>	<b>-</b>	<b>Gov Total Increase of \$2.7M</b>
FY27 BUDGET - MVC OPERATIONS							
Dept Priority	FY27 Department Request (HB 8)		Total	FTE	Total	FTE	Notes from Gov Rec
1	DPS-MVC	Veterans Housing Assistance Reduction	\$ (1,500,000)	-	\$ (1,500,000)	-	No Change
2	DPS-MVC	Homes Fund Solvency	\$ 10,000,000	-	\$ -	-	Not recommended
3	DPS-MVC	Homes Staffing Increase	\$ 3,382,787	80.00	\$ 1,691,394	40.00	Decrease from Department Request
4	DPS-MVC	Homes Operating Increase	\$ 5,696,200	-	\$ 5,696,200	-	No Change
5	DPS-MVC	Veteran Service Officer Increase	\$ 322,622	6.00	\$ -	-	Not recommended
Gov	DPS-MVC	Adult Use Marijuana Transfer (one-time)	\$ -	-	\$ 20,000,000	-	Gov NDI
<b>TOTAL FY27 OPERATIONS REQUEST</b>			<b>\$ 17,901,609</b>	<b>86.00</b>	<b>\$ 25,887,594</b>	<b>40.00</b>	<b>Gov Total Increase of \$8.0M</b>
FY27 BUDGET - MVC ITSD							
Dept Priority	FY27 Department Request ITSD (HB 5)		Total	FTE	Total	FTE	Notes from Gov Rec
1	ITSD-MVC	Electronic Health Record System (EHR)	\$ 1,427,739	-	\$ 1,427,739	-	No Change
2	ITSD-MVC	Nurse call System Replacement	\$ 350,000	-	\$ 350,000	-	No Change
<b>TOTAL FY27 ITSD REQUEST</b>			<b>\$ 1,777,739</b>	<b>-</b>	<b>\$ 1,777,739</b>	<b>-</b>	<b>Gov Total Increase of \$0</b>
FY27 BUDGET - MVC FMDC							
Dept Priority	FY27 Department Request FMDC (HB 18)		Total	FTE	Total	FTE	Notes from Gov Rec
1	FMDC-MVC	Nurse call System Replacement	\$ 6,930,000	-	\$ 6,930,000	-	No Change
2	FMDC-MVC	Cameron Life Safety Security Improvements	\$ 5,190,525	-	\$ 5,190,525	-	Governor Recommended VCCITF
3	FMDC-MVC	Mt. Vernon Life Safety Security Improvements	\$ 5,174,860	-	\$ 5,174,860	-	Governor Recommended VCCITF
4	FMDC-MVC	Mexico Life Safety Security Improvements	\$ 5,174,860	-	\$ 5,174,860	-	Governor Recommended VCCITF
5	FMDC-MVC	St. James Life Safety Security Improvements	\$ 5,915,296	-	\$ 5,915,296	-	Governor Recommended VCCITF
6	FMDC-MVC	St. Louis Roof Replacement	\$ 2,968,551	-	\$ 2,968,551	-	Governor Recommended VCCITF
7	FMDC-MVC	Mexico Roof Replacement	\$ 1,512,825	-	\$ 1,512,825	-	Governor Recommended VCCITF
<b>TOTAL FY27 FMDC REQUEST</b>			<b>\$ 32,866,917</b>	<b>-</b>	<b>\$ 32,866,917</b>	<b>-</b>	<b>Gov Total Increase of \$0</b>
<b>TOTAL FY27 BUDGET REQUESTS</b>			<b>\$ 54,575,895</b>	<b>86.00</b>	<b>\$ 65,304,956</b>	<b>40.00</b>	<b>Gov Total Increase of \$10.7M</b>



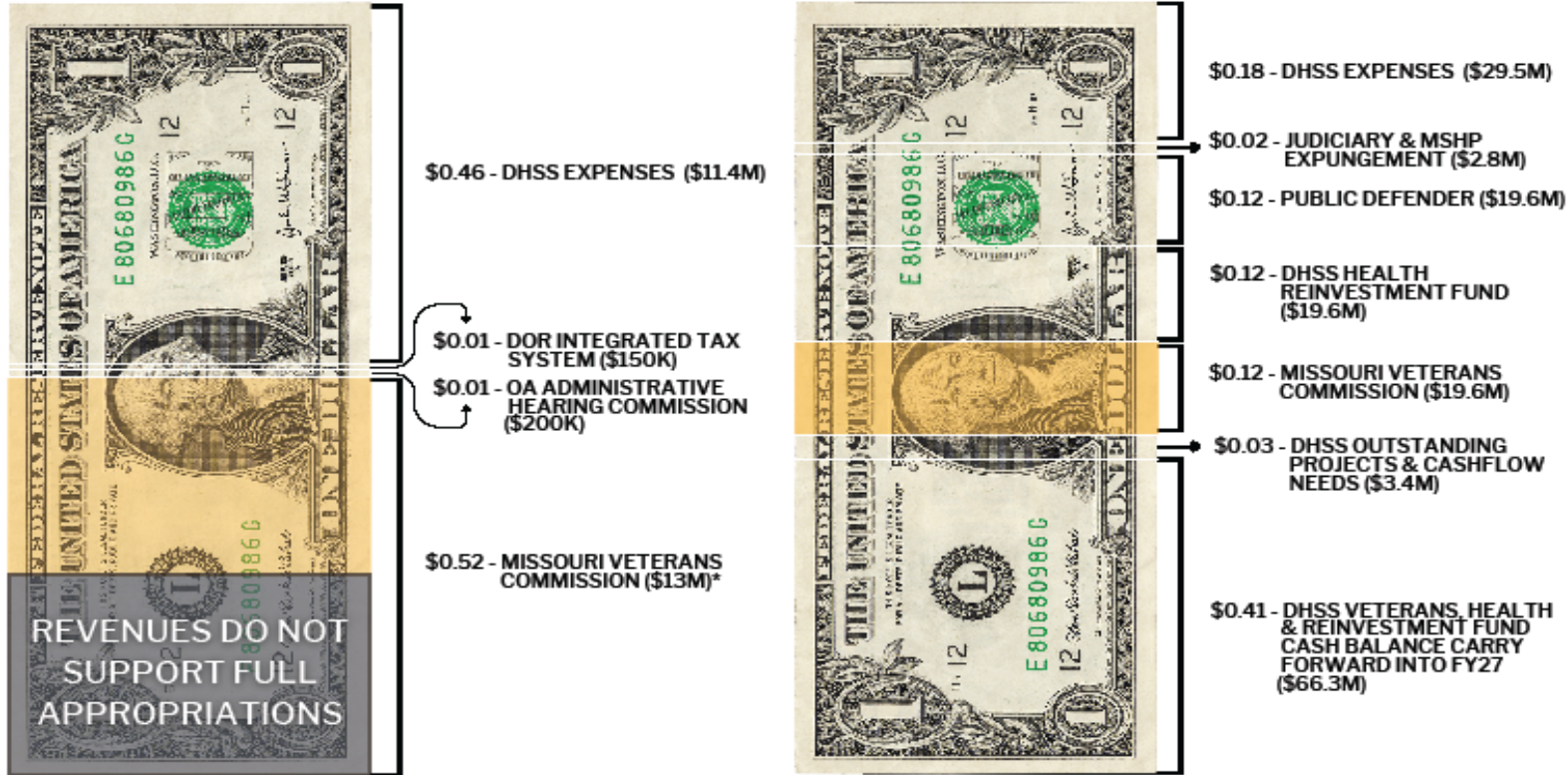
# BUDGET AND FINANCE

## MISSOURI'S MARIJUANA PROGRAMS TAX REVENUE (MEDICAL & ADULT USE MARIJUANA)

FY26 Estimated State Tax Revenue for **MEDICAL MARIJUANA**  
with Remaining Cash Balance: \$21,363,944

FY26 Estimated State Tax Revenue for **ADULT USE**  
with Remaining Cash Balance: \$160,879,245

Revenues have decreased by 58% since FY20 into this fund,  
resulting in an insufficient cash balance to support appropriations.



REVENUES DO NOT SUPPORT FULL APPROPRIATIONS

\* DHSS projected transfer to be \$6.5M for FY26.

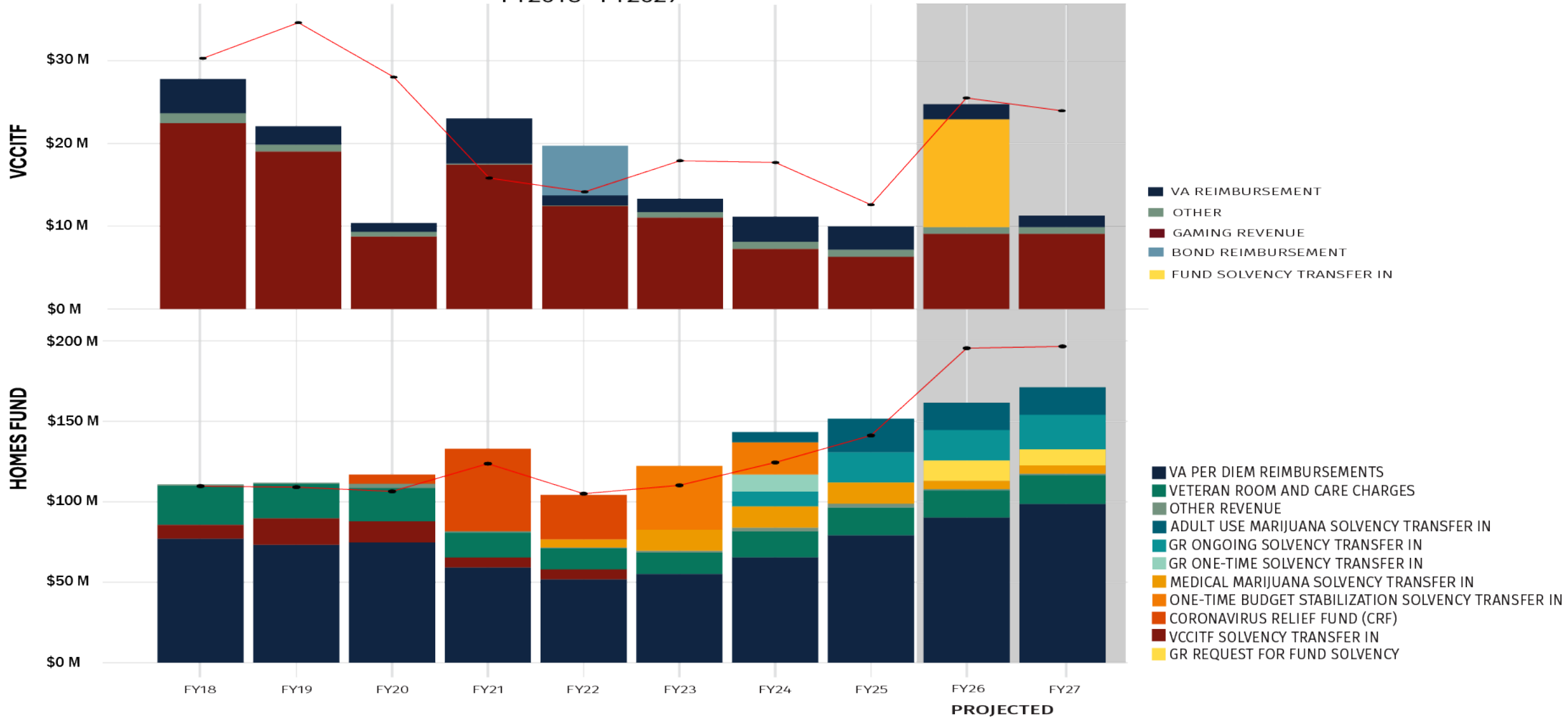
- MVC received \$6.5M Medical Marijuana transfer in November
- MVC received \$15.7M Adult Use Marijuana transfer so far in FY26
- Governor recommended additional \$2.7M Adult Use Marijuana transfer from Veterans Reinvestment Fund to Homes fund in FY26 Supplemental
- Governor recommended \$20M one-time transfer from Adult Use Marijuana to Homes fund in FY27 Budget

01-2026



# BUDGET AND FINANCE

Veterans Commission Major Funds Revenue Sources (stacked) & Expenditures (line)  
FY2018 - FY2027



# LEGISLATIVE UPDATE



# AGENCY PARTNERS UPDATE



- United States Department of Veterans Affairs Report
- Veterans Affairs Hospital Directors Update
- Military Preparedness and Enhancement Commission (MMPEC)
- Missouri Association of Veterans Organizations (MAVO) Report



# CHAIR COMMENTS AND ANNOUNCEMENTS



- 2026 Commission Meeting Dates
  - 1st Quarter Meeting: February 2, 2026: Harry S Truman State Office Building
  - 2nd Quarter Meeting: April 20, 2026: Harry S Truman State Office Building
  - 3rd Quarter Meeting: August 17, 2026: Missouri Veterans Home - Mt. Vernon
  - 4th Quarter Meeting: November 23, 2026: Harry S Truman State Office Building





# MISSOURI VETERANS COMMISSION

**CLOSED SESSION**



# MISSOURI VETERANS COMMISSION

## OPEN SESSION



# MISSOURI VETERANS COMMISSION

**ADJOURN**